Because of you.

This is our overarching theme, and a message we send as our thank you for your commitment and dedication to our community. You are the stakeholders of this community and, because of you, we accomplish so much to take care of those in need here in Detroit, in Israel and around the world.

We live in challenging times, but through your spirit of Tikkun Olam, we were still able to raise over $70 million to help people in need. Because of you, we are still able to fund our partner agencies and support programs and services to ensure that no family stands alone.

The ongoing economic crisis continues to impact our Federation system. The needs far outweigh resources. And while the complexion of our community continues to change, it is because of you that we meet our challenges and adversity together.

As the central communal organization of the Detroit Jewish community, we will continue to be focused and committed. We also have a sense of optimism despite the many challenges we are faced with. But that optimism is because of you. You ensure that we not only stay focused and committed, but connected.

Because of you, we have hope.

NANCY GROSFELD
President
Jewish Federation of Metropolitan Detroit

ROBERT P. ARONSON
Chief Executive Officer
Jewish Federation of Metropolitan Detroit

NORMAN A. PAPPAS
President
United Jewish Foundation of Metropolitan Detroit

OFFICERS
Jewish Federation of Metropolitan Detroit

Nancy Grosfeld
President
Michael P. Horowitz
Vice-President
Ronald A. Klein
Vice-President
Richard Krugel
Vice-President
Lawrence S. Lax
Vice-President
Beverly Liss
Vice-President
Gary Torgow
Vice-President
Matthew B. Lester
Treasurer
Douglas A. Bloom
Secretary
Robert P. Aronson
Executive Secretary
Dr. Lynda Giles
At-Large
Florine Mark
At-Large
Marta Rosenthal
At-Large
Jane Sherman
At-Large
Paul R. Silverman
At-Large

OFFICERS
United Jewish Foundation of Metropolitan Detroit

Norman A. Pappas
President
Douglas M. Etkin
President Elect
Jeffrey M. Davidson
Vice-President
Phillip Wm. Fisher
Vice-President
Michael B. Perlman
Vice-President
Benjamin F. Rosenthal
Vice-President
Todd Sachse
Vice-President
Paul M. Zlotoff
Vice-President
Elyse Essick Foltyn
Treasurer
Robert P. Aronson
Secretary
## Combined Revenue

- **Federation’s Annual Campaign and Challenge Fund**: $39,301,000
- **Jewish Community Endowment Fund**:  
  - PACE and Other Restricted Funds: $6,313,000  
  - Agency Capital and Endowment Funds: $5,111,000  
  - Supporting Foundations and Philanthropic Funds: $15,696,000  
- **Other Income**: $5,679,000

**Total Revenue**: $72,100,000

## Combined Distributions

- **Local Agencies**: $25,600,000
- **Agency Capital Project Expenditures**: 1,000,000
- **Overseas Programs, Services and United Jewish Communities**: 16,800,000
- **Other Charitable Organizations**: 21,700,000
- **Other Program Services**: 13,700,000
- **Fundraising**: 3,400,000
- **Administrative**: 3,500,000
- **Other Supporting Services**: 2,100,000
- **Investment and Other Losses**: 72,900,000

**Total Distributions**: $160,700,000

## Campaign Allocations for 2009-2010

### SOURCES

- **2009 CAMPAIGN ACHIEVEMENT**
  - Annual Campaign: $33,000,000
  - Challenge Fund/One Time Gifts: 6,301,033
  - Total-Campaign Achievement: 39,301,033
    - Less: Administrative Expenses: (3,500,000)
    - Less: Reserve for Shrinkage: (1,134,000)
  - Total-Campaign Achievement: 34,667,033
  - Other Income: 1,303,597
  - Total Sources: $35,970,630

### ALLOCATIONS

#### ISRAEL AND OVERSEAS

- JAFI/JDC/UJC Core Support/ Elective Programs: $10,206,650
- Israel Emergency Fund Grants/ Donor Designations: 1,087,500
- JFMD Israel and Overseas Services: 582,500

**Total-Israel and Overseas**: $11,876,650

#### DOMESTIC

**LOCAL AGENCIES AND PROGRAMS**

- Jewish Education Services
  - Alliance for Jewish Education: $1,155,000
  - Akiva Hebrew Day School: 579,448
  - Hillel Day School: 936,925
  - Jean and Samuel Frankel Jewish Academy of Metropolitan Detroit: 409,114
  - Yeshiva Beth Yehudah: 1,304,716
  - Yeshivas Darchei Torah: 319,014
  - Yeshiva Gedolah of Greater Detroit: 142,400
  - Special Needs Allocation: 10,000
  - Supplemental School Scholarship Fund: 752,664

**Total-Jewish Education Services**: $5,609,281

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*Profile of Total Assets May 31, 2009*

**Total Assets**: $448.8 Million

- **Campaign & Other Receivables**
- **Property & Equipment**
- **Investments**
- **Other Assets**

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*Putting Our Resources to Work*
### JEWISH_IDENTITY & CONTINUITY

<table>
<thead>
<tr>
<th>Organization</th>
<th>Allocation</th>
</tr>
</thead>
<tbody>
<tr>
<td>B’nai B’rith Youth Organization</td>
<td>$78,356</td>
</tr>
<tr>
<td>Tamarack Camps</td>
<td>$923,065</td>
</tr>
<tr>
<td>EMU Hillel</td>
<td>$97,211</td>
</tr>
<tr>
<td>Hillel of Metro Detroit</td>
<td>$184,736</td>
</tr>
<tr>
<td>MSU Hillel</td>
<td>$187,791</td>
</tr>
<tr>
<td>U-M Hillel</td>
<td>$200,500</td>
</tr>
<tr>
<td>Jewish Community Center</td>
<td>$1,978,437</td>
</tr>
<tr>
<td>Mission Subsidies</td>
<td>$150,000</td>
</tr>
<tr>
<td>Birthright Israel</td>
<td>$235,322</td>
</tr>
<tr>
<td><strong>Total—Jewish Identity &amp; Continuity</strong></td>
<td><strong>$4,035,418</strong></td>
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</tbody>
</table>

### ADVOCACY & AID TO AT-RISK POPULATIONS

<table>
<thead>
<tr>
<th>Organization</th>
<th>Allocation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hebrew Free Loan</td>
<td>$370,500</td>
</tr>
<tr>
<td>Jewish Community Relations Council</td>
<td>$454,810</td>
</tr>
<tr>
<td>Jewish Family Service</td>
<td>$2,595,782</td>
</tr>
<tr>
<td>Jewish Family Service Financial Assistance Fund</td>
<td>$532,500</td>
</tr>
<tr>
<td>Jewish Senior Life</td>
<td>$556,244</td>
</tr>
<tr>
<td>JVS</td>
<td>$1,200,479</td>
</tr>
<tr>
<td>Michigan Jewish Conference</td>
<td>$74,500</td>
</tr>
<tr>
<td>Older Adult Services—Additional Support</td>
<td>$323,647</td>
</tr>
<tr>
<td>YAD Above and Beyond (JSL / JFS)</td>
<td>$37,500</td>
</tr>
<tr>
<td><strong>Total—Advocacy &amp; Aid to At-Risk Populations</strong></td>
<td><strong>$6,145,962</strong></td>
</tr>
</tbody>
</table>

### ADDITIONAL_LOCAL_SUPPORT

<table>
<thead>
<tr>
<th>Support Category</th>
<th>Allocation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Agency Incentive Grants</td>
<td>$15,824</td>
</tr>
<tr>
<td>Capital Needs Reserve</td>
<td>$995,000</td>
</tr>
<tr>
<td>Community Security</td>
<td>$242,000</td>
</tr>
<tr>
<td>Fund Guarantees/Loan Obligations Supporting Local Services</td>
<td>$1,800,000</td>
</tr>
<tr>
<td>UJF Endowment Development and Administration</td>
<td>$3,833,703</td>
</tr>
<tr>
<td>Additional Challenge Fund Distributions</td>
<td>$799,800</td>
</tr>
<tr>
<td>Challenge Fund as yet unallocated</td>
<td>$340,966</td>
</tr>
<tr>
<td><strong>Total—Additional Local Support</strong></td>
<td><strong>$8,027,293</strong></td>
</tr>
<tr>
<td><strong>Total—Local Agencies &amp; Programs</strong></td>
<td><strong>$23,817,954</strong></td>
</tr>
</tbody>
</table>

### NATIONAL_AGENCIES/ CENTRAL SERVICES

<table>
<thead>
<tr>
<th>Service</th>
<th>Allocation</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total—Domestic</strong></td>
<td><strong>$24,093,980</strong></td>
</tr>
<tr>
<td><strong>TOTAL—DOMESTIC ALLOCATIONS AND ISRAEL &amp; OVERSEAS</strong></td>
<td><strong>$35,970,630</strong></td>
</tr>
</tbody>
</table>
Akiva Hebrew Day School of Metro Detroit

*Because of you,* Akiva students receive a comprehensive Jewish and secular education in a warm and vibrant atmosphere of academic challenges, Torah values, and a love for the State of Israel.

B’NAI B’RITH YOUTH ORGANIZATION (BBYO)

*Because of you,* over 1,300 teens were involved in one of BBYO’s over 400 chapters and regional programs focusing on strengthening Jewish identity, working on social justice programs and building life-long friendships.

Hillel at Eastern Michigan University

*Because of you,* Hillel at Eastern Michigan University continues to succeed as the only Jewish organization at EMU, as well as the only Jewish agency in Ypsilanti, Michigan.

Frankel Academy of Metropolitan Detroit

*Because of you,* the Frankel Jewish Academy was able to offer $1.1 million in scholarships to students this year.

Hebrew Free Loan

*Because of you,* Hebrew Free Loan’s total loan portfolio now exceeds $1.625 million to 1,051 individuals.

Hillel Day School of Metropolitan Detroit

*Because of you,* we were able to meet the increasing need for financial assistance among a large segment of our community by increasing allocations to middle income families for the 2009-10 school year.

Hillel of Metro Detroit

*Because of you,* Hillel of Metro Detroit expanded its services to include students at the University of Michigan – Dearborn.

Jewish Community Center of Metropolitan Detroit

*Because of you,* more than one million people walked through the two buildings of the Jewish Community Center of Metropolitan Detroit.

Jewish Community Relations Council

*Because of you,* the Jewish Community Relations Council responded to the crisis in Gaza by securing dozens of interviews in the local print and broadcast media, mobilized pro-Israel voices through a letter-writing campaign, and authored several opinion pieces and letters to the editor to reinforce the Detroit Jewish community’s support for Israel.

Jewish Family Service

*Because of you,* Jewish Family Service was able to help over 2,000 households with needs as basic as food, shelter and access to health care, while simultaneously providing the professional mental health support also needed by these families.

Jewish Senior Life of Metropolitan Detroit

*Because of you,* Jewish Senior Life was able to provide kosher meal subsidies to 160 low income residents last year.

JVS

*Because of you,* 2,343 people with disabilities were employed at community-based sites or participated in paid work experience through JVS.

Michigan State University Hillel

*Because of you,* the Lester and Jewell Morris Hillel Jewish Student Center at Michigan State University offered over 150 programs to the 3,500 Jewish students on campus this year.

Tamarack Camps

*Because of you,* Tamarack Camps was able to create a Jewish environment for 1,200 campers and provide financial aid for half of them.

U-M Hillel

*Because of you,* University of Michigan Hillel served 8,000 Shabbat dinners.

Yeshiva Beth Yehudah

*Because of you,* Yeshiva Beth Yehudah is able to keep up with scholarship budgets and requests that have ballooned by 50%.

Yeshivas Darchei Torah

*Because of you,* 176 students from 66 families received scholarships to attend Yeshivas Darchei Torah.

Yeshiva Gedolah of Greater Detroit

*Because of you,* 47 students received scholarships at Yeshiva Gedolah.
The Jewish Federation and United Jewish Foundation of Metropolitan Detroit have been recognized by Charity Navigator, an independent evaluator of non-profits, as a four-star rated charity. This designation is a testimony to our sound fiscal management providing confidence that any gift will be used effectively, and will have the greatest impact possible.

As a cost-saving measure, as well as a “going green” initiative, we present this abridged printed version of the 2008-2009 annual report. A full report will be available online at jewishdetroit.org.